



March 5, 2010

Dear Professional Driver,

The U.S. Department of Homeland Security made a request to the Mineta Transportation Institute to provide insight to security risks associated with highway transportation of hazardous materials. Specifically, they wanted the Institute "to report on the risks of terrorists using highway shipments of flammable liquids (e.g. gasoline tankers) to cause casualties anywhere, and ways to reduce those risks."

The Mineta Transportation Institute has completed their research and presented the findings to Homeland Security in their report MTI 09-03 titled Potential Terrorist Uses of Highway-Borne Hazardous Materials dated January 2010. You can read this report in its entirety on Mineta's website: <http://transweb.sjsu.edu/>.

The take-a-way from the report is that "recent assessments suggest that terrorists are considering how to weaponize gasoline tankers". Basically, there are 19 million truckload shipments of gasoline in the U.S. annually. The following information is why the Mineta Transportation Institute considers gasoline tankers to be the most attractive option for terrorists:

- Trucks carrying flammable liquids are less guarded, provide for spectacular accidents which provide inspiration to the terrorist
- Reports of tanker thefts and hijackings indicate vulnerability
- Gasoline tankers vastly outnumber all other hazardous materials shipments combined
- They operate in urban areas – target rich environments
- Their routes are predictable

This information is nothing new to our industry. We have our Security Plans in place however, the security of the load you are transporting rests with you; our professional driver. The U.S. Department of Homeland Security and the Federal Motor Carrier Safety Administration provide the following Driver Anti-Terrorism Tips:

- Be alert when driving. Look for vehicles following you, especially if there are 3 or more people in the car
- If you believe you are being followed, call dispatch or 911 immediately

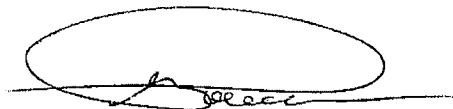
- When leaving the yard or the loading terminal, be aware of any possible surveillance of your truck
- Don't discuss your cargo, destination, or trip specifics with people you don't know or on open channels (C.B.'s)
- When stopped at a traffic light or in traffic, be aware of anyone approaching your vehicle
- Make sure you have communication devices to contact dispatch and emergency officials
- Leave your truck in a secure parking lot, or truck stop if possible; if not, be certain someone can watch your vehicle
- Never leave your vehicle running with the keys in it; shut off the engine and lock the doors
- Protect your vehicle
  - Use an engine kill switch
  - Use tractor and trailer brake locking devices
  - Check your electronic tracking system regularly and notify Maintenance when it's not working or tampering may have occurred
  - If you drop a trailer, use a fifth wheel lock whenever possible
  - Perform a quick walk-around to check your vehicle for foreign objects after all stops
- Stay alert for any unusual behavior and report anything of concern immediately

Just remember that the security of our country, our customers and more so; our families are depending on you!

Drive like the professional that you are!

Be Alert!

Be Safe!

A handwritten signature in black ink, appearing to read "Steve", is written over a horizontal line. The signature is enclosed within a large, hand-drawn oval.

Steve